

Virtual Steering Committee Meeting

Minutes| 23-24 June 2020



Participants

Steering Committee Members

1. Patrick Moriarty, Steering Committee Chair (PM)
2. Catarina de Albuquerque, SWA CEO (CTA)
3. André Patindé Nonguierma, Burkina Faso (AN)
4. Anna Virginia Machado, LabGea (AM)
5. Diana Carlos, Portugal (DC)
6. Djoouro Bocoom, Mali (DB)
7. Do Manh Cuong, Viet Nam (DMC)
8. Erma Uytewaal, IRC (EU)
9. Fousseni Palenfo, Burkina Faso (FP)
10. Guy Hutton, UNICEF (GH)
11. Hugo Ramón Ruiz Fleitas, Paraguay (HRF)
12. James Wicken, WSSCC (JW)
13. Kelly Ann Naylor, UNICEF (KN)
14. Kepha Ombacho, Kenya (KO)
15. Khalid Massa, Tanzania (KM)
16. Lisa Schechtman, USAID (LS)
17. Lotte Feuerstein, WIN (LF)
18. Makhosini Khoza, Eswatini (MK)
19. Maria Bethania Tellechea López, Paraguay (MBT)
20. Mohammed Zobair Hasan, DORP (MZH)
21. Nathalie Seguin, FAN Mex (NS)
22. Neil Dhot, Aquafed (ND)
23. Nicholas Igwe, Zenith Water Projects (NI)
24. Pie Djivo, Benin (PD)
25. Pim Van Der Male, The Netherlands (PVM)
26. Rabab Hassan Abbas, Egypt (RHA)
27. Ramakanta Duwadi, Nepal (RD)
28. Sareen Malik, ANEW (SM)
29. Sue Coates, WSSCC (SC)
30. Sumaira Gul, AHKMT (SG)
31. Yamileth Astorga Espeleta, Costa Rica (YA)

Observers

- Bruce Gordon, WHO (BC)
- Canisius Kanagire, AMCOW (CK)
- Federico Properzi, UN-Water (FP)

Guests

- Angela Huston - IRC, Head of the Results Framework Task Team (AH)
- Paul Deverill – Chair HLPDWG (PD)

Secretariat

- Joost Kooijmans, COO (JK)
- Angie Saleh, Governance and Partnerships (AS)
- Muyatwa Sitali, Country Engagement (MS)
- Alexandra Reis, Communications (AR)
- Heloise Chicou, CSO Adviser (HC)
- Virginia Roaf, Senior Adviser (VR)
- Soumaya Benbouchta, Executive Officer (SB)
- Ludovica Bartoli, Programme Support (LB)
- Catarina Fonseca, Consultant, support to Strategy WG (CF)
- Christy Hoke, DevSmart Group (CH)
- Ranjit Majumdar, DevSmart Group (RM)

SC Member and Observers who did not attend:

- Dominick de Waal, World Bank (DW)
- Julia Collado, LatinoSan/Bolivia (JC)

Summary of Decisions

Decision 1: Agenda

The Steering Committee approves the agenda for the meeting.

Decision 2: Minutes

The Steering Committee approves the minutes of its March 2020 meeting.

Decision 3: Strategy

Approval and Piloting of Results Framework

The Steering Committee approves the proposed Results Framework, and requests the Secretariat, with the support of the Programme and Strategy Sub-committee, to test it among a small group of countries. The updated document with feedback and recommendations from the piloting, should be presented ahead of the December 2020 Steering Committee meeting.

Strategy Work Group and Results Framework Task Team

The Steering Committee decides to dissolve the Strategy Work Group and Results Framework Task Team. The work related to the completion of the Strategy will be overseen by the Programme and Strategy Sub-committee.

Decision 4: The Finance Ministers' Meeting (FMM)

The Steering Committee agrees to adopt the High-Level Political Dialogue (HLPDWG) recommendation of exploring Option #3 of having three regional FMMs as presented in document #4.1 in combination with Option #2 which is linking the FMM with another sector (namely health) whenever possible.

The SC asks the HLPDWG to proceed with planning the FMM according to this format together with the Secretariat, and to report back on progress in the virtual SC meeting of September 2020.

Decision 5: Budget

The Steering Committee (SC) approves the updated budget and workplan for June-December 2020.

It applauds the Secretariat for the additional and ground-breaking COVID-19 related work in the last months and notes with some concern the increased workload of the Secretariat. It therefore strongly encourages the Secretariat to further prioritize, reduce or postpone activities in the workplan as it sees fit, where feasible in consultation with the EOC.

The SC also asks the Secretariat to include the Work Group Budgets in future budget reports.

Decision 6: New Partners

The Steering Committee approves the suggested recommendations on accepting new partners under the ESA, Private Sector and R&L constituencies according to what was presented in the note on New Partner Applications #7.1 and asks the Secretariat to take the necessary steps to welcome them to the partnership and add them as partners to the website.

The SC asks the Secretariat to circulate the decision on CSO partner applications for further deliberation electronically with a deadline for a no objection vote to follow.

Addendum to Decision 6 on CSO partner applications – approved recommendations through a no objection vote following the SC meeting.

The Steering Committee approves the suggested recommendations on the CSO constituency applicants according to what was presented in the note on New Partner Applications #7.1.

For the future, the Secretariat proposed that during the period of due diligence analysis for each CSO applicants, it will send a dedicated email asking if SC members know these organizations, with a deadline and the Secretariat will interpret silence as a sign that there is no information to share about the said organization.

Decision 7: New GFSC Chair

The Steering Committee approves the replacement of Lotte Feuerstein by Barbara Schreiner as GFSC Chair starting August when LF goes on maternity leave.

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Decision 8: Next SC meeting

The Steering Committee decides that the next SC meeting shall take place on September 23, 2020 in a virtual format.

Decision 9: Research on New Constituency for utilities and regulators

The Steering Committee agrees that the GFSC shall examine the current constituency structure and work under the leadership of its co-chair to prepare and submit a proposal at the September SC meeting for the possible creation a new constituency which would include utilities, public and private plus regulators. This proposal would include a plan to enable the creation of such a constituency by December.

Summary of Actions

Actions	Responsible	Deadline
Action 1: The SC Chair and the Secretariat to consider the suggestion of the PSSC chair to include representatives of both sub-committees in the GLC selection Work Group and ensure that there is a clear Terms of Reference that reflects the need to assess reputational risks and other issues.	Secretariat & SC Chair	Before sending the GLC WG invitations
Action 2: The Secretariat to add Northern Region to the CSO category in the SC Feedback Form.	Secretariat	Ahead of the December SC meeting
Action 3: The Secretariat to share with the SC members the Code of Conduct for signature and SC members to share back with the Secretariat as soon as possible	Secretariat & SC members	End of July
Action 4: The PSSC to share with SC members the TOR of the Work Group on Objective Three, Systems and Financing Work Group (SFWG), for dissemination within constituencies to look for volunteers to join the WG.	PSSC Chair	Following this SC Meeting
Action 5: The Secretariat to send SC members reminders ahead of deadlines, including for comments on Regional Roadmaps.	Secretariat	Ahead of deadline for inputs to Draft Roadmaps
Action 6: The Secretariat to propose a MAM call with the ESA constituency to further discuss its engagement and support.	Secretariat	Before September SC meeting
Action 7: The Secretariat to discuss further with the R&L constituency the appropriate constituency where the applicant Outline India, should be approved in.	Secretariat	After SC meeting
Action 8: The Secretariat to share the rules for due diligence for accepting new partners that the SC approved in June 2019 with CSO SC representatives in the SC and to organize a call on the issue.	Secretariat	After SC meeting

Note: all decisions were taken during the Executive Session, but for clarity they are included in the minutes in sessions where the main discussion happened.

Session 1: Introductions and Overview

PM welcomed the Steering Committee (SC) and asked its members to declare any potential conflicts of interest. No conflicts were declared. ND asked to add an AOB to the agenda.

The SC approved the draft agenda and the minutes from the March 2020 virtual SC meeting.

CTA guided the group through the list of pending decisions and actions from previous SC meetings and corresponding progress and status. Regarding Action 1 from the December 2019 SC meeting on the Global Leadership Council (GLC), LS and LF requested that the GLC WG include representatives from both sub-committees with a clear Terms of Reference that reflects the need to assess reputational risks and other issues. CTA confirmed that this point is being taken into consideration.

CTA then gave an overview of the results of the SC feedback forms, noting that the Secretariat received 19 forms from SC members. CTA also reported the main takeaways from the forms. LF requested to add a distinction between CSOs and Northern CSOs as a category in the form.

Decision 1: Agenda

The Steering Committee approves the agenda for the meeting.

Decision 2: Minutes

The Steering Committee approves the minutes of the March 2020 meeting.

Action 1: The SC Chair and the Secretariat to consider the suggestion of the PSSC chair to include representatives of both sub-committees in the GLC selection Work Group and ensure that there is a clear Terms of Reference that reflects the need to assess reputational risks and other issues.

Action 2: The Secretariat to add Northern Region to the CSO category in the SC Feedback Form.

Session 2: Activities and Workplan

In this session, CTA updated the SC on the Secretariat's Activities and Workplan. CTA first presented the Pre-COVID activities from January to March, with a focus on FMM preparations, the High-Level Country visit to Mali and Resources Mobilization. BD thanked CTA for the excellent visit to Mali and emphasized its success. He highlighted how this visit, right before the COVID outbreak, enabled Mali to make progress on the countries' commitments made at the SMM and to have an impact on the COVID response thanks to the advocacy on water and sanitation.

CTA then guided the SC through the adaptation period that the Secretariat underwent, following the COVID outbreak. This included serious and urgent demands from partners, an opportunity for political prioritization in the sector and the wish and need to stay ahead of the curve.

CTA then elaborated on one of the central activities, the COVID Leaders' Call to Action. ND recognized the success of the Call to Action initiative, the need to communicate that success and he asked to address the issue of follow up to the Call to Action. EU, LF MZH asked similar questions related to the Call to Action and on how it will be linked to the other SWA activities such as high-level events and the MAM. LS highlighted the need to keep momentum and to develop a forward-looking strategy for the Call to Action. She also pointed out the need to prioritize ongoing activities rather than starting new activities. CTA explained that SWA wants to create a movement at the national and global levels and that following the launch of the Call to Action, the Secretariat had calls and shared a matrix with partners with several follow-up actions, to be partner-led. The Secretariat is also using the connections created with other sectors, such as nutrition, education, labour, and health to promote synergies.

CTA continued the discussion on life beyond COVID elaborating on new activities such as the Climate Change Strategy, the Annual Report, Research and Modelling on WASH and COVID, and fundraising. CTA then presented the COVIDified Workplan for the coming 6 months, mentioning that it will have

the same format as the one approved in Hanoi with the addition of Objective 3, a temporary COVID-19 Objective and some updated minor work items.

LF congratulated the Secretariat and the CEO for the extraordinary work done during this crisis and for implementing a whole new work package in such a short time. Several other members, including PM joined in congratulating the Secretariat. A common concern was raised by several members of the SC, namely from ND, LS, EU, LF, NS, on the number of initiatives and the need to link them to SWA Strategy and to prioritize the most strategic ideas and activities. LS emphasized her concern on the length of the activity list, particularly given the need to focus on the current pandemic. The recommendation from LS is that the Secretariat and the SC look at which activities would help to advance the COVID-19 response, as well as on how to sequence them. CTA agreed with the points made and informed the SC of her decision to hire a senior strategy and policy adviser who could address these recurring issues and enable SWA to move more strategically, as part of the fit-for-purpose exercise agreed to by the SC in 2019 and which is currently underway.

LF gave an update on the work of the Governance and Finance Sub-Committee. She mentioned that despite the very busy period, progress was made, on which she elaborated. LF then committed to sign the Code of Conduct and send it to the Secretariat by the following day.

NI presented the Programme and Strategy Sub-Committee. He mentioned that the Sub-Committee encountered the same challenges mentioned by Lotte in terms of time. He then gave an overview of the work undertaken under the Sub-Committee, namely by the Country Processes WG, HLPDWG, Strategy WG and WASH-Nutrition WG. LS reminded of the new strategic objective³ and of the request of the SC for a new WG on objective 3. She explained that the TOR is now ready and that the WG is open to self-nominations.

Action 3: The Secretariat to share with the SC members the Code of Conduct for signature and SC members to share back with the Secretariat as soon as possible.

Action 4: The Secretariat to share with SC members the TOR of the Work Group on Objective Three, Systems and Financing Work Group (SFWG), for dissemination within constituencies to look for volunteers to join the WG.

Session 3: The 2020 – 2030 Strategy

AH gave an overview on the work, progress and challenges of the Results Framework Task Team. She explained that this was the first time of developing a Results Framework based on SWA country-level monitoring and that it is a complex process. She conveyed the recommendation by the Task Team for the SC to approve the current RF for piloting so that the Secretariat can present the report and further recommendations in December and that the complete global baseline and streamline of the M&E process would be done by the end of 2021.

The SC members congratulated Angela and the Task Team on the excellent work. NS made a comment on the process of piloting and on the gaps that still need to be contemplated. For instance, for objective 1 there is the need to monitor whether the indicators are centered on reducing inequalities. NS concluded saying that SWA should be sharing knowledge and advocate for country data collection and monitoring, transparency and accountability to strengthen systems and attract new investments.

PVM asked at what point in time will external independent expertise be introduced to evaluate and assess efficiency. AH explained that the recommendation includes that every 1-3 years a more rigorous analysis of the monitoring data coming in is done. To this point CTA explained that after discussing with TPI, having an external evaluation of an organization is different than one for a

partnership and might not be beneficial. PVM reiterated the importance of an external independent validation for accountability and credibility purposes, to which ND & SC also agreed. PM also agreed with PVM that an external audit on the data collection could be done once every few years. CTA mentioned that in the case of GLAAS data collection, the multi-stakeholder process held for collecting, reviewing and validating the self-reported data is quite extensive and robust, backed up for each country by information of which stakeholders were present, participated, took a leading role. She explained that SWA experience this past cycle was that to comprehensively validate a survey submission by 3rd parties would be quite challenging.

CTA then presented the timeline of the Regional Roadmaps, which are taking more time and resources than initially anticipated in Hanoi. She asked SC members to reach out to the Secretariat in case they have any comments on the Regional Roadmaps as these won't be able to be included after September 4. BD asked that the Secretariat sends SC reminders ahead of deadlines.

The discussion then moved to the new Objective of SWA's 2020-2030 Strategic Framework on Finance. CF presented the three options for it, namely:

- 1) *Business as usual with some improvements*: SWA would rally stakeholders by bringing them together and developing state-of-the-art knowledge products. These would be supported by global advocacy and peer-to-peer learning. These are typical activities of a high-level international think tank.
- 2) *Moderate ambition*: SWA would have more a "hands on" approach to reaching its objective by benchmarking its ability to help various countries access new and different forms of finance for WASH.
- 3) *Bold ambition level*: In addition to the mentioned options, the bold option would go further and provide a specific incentive to Finance Ministers and Sector Ministers for improved WASH delivery (driven by Heads of State level pressure). This could take the form of an innovation or challenge fund that countries could use for project preparation or some targeted needs.

ND proposed that SWA focused more on supporting utilities. LS asked whether the three options are mutually exclusive. CF replied that they are not but that it is important for SWA to define its goals for the upcoming ten years, and eventually approach the 3 options in an incremental manner. PVM stated that option 3 would be possible only if working through the SWA partners and not only through the Secretariat. LS reiterated PVM's point and focused on the need for both the Secretariat and the partnership to grow their capacity. ND also supported option 3. LF declared that she supported option 2 or option 3 and emphasized that either of these two options could only be achieved with an increased capacity. She also mentioned that the challenge is not always about getting more financing but to spend what is available efficiently. EU stated that the current options might not be bold enough, and proposed other possible options such as strengthening CSO networks, to partner and form alliances with actors active in health, to engage more actively with members of parliament, etc. PVM then added that SWA needs to provide a platform to launch and promote bold initiatives of partners such as SHF.

Decision 3: Strategy

Approval and Piloting of Results Framework

The Steering Committee approves the proposed Results Framework, and requests the Secretariat, with the support of the Programme and Strategy Sub-committee, to test it among a small group of countries. The updated document with feedback and recommendations from the piloting, should be presented ahead of the December 2020 Steering Committee meeting.

Strategy Work Group and Results Framework Task Team

The Steering Committee decides to dissolve the Strategy Work Group and Results Framework Task Team. The work related to the completion of the Strategy will be overseen by the Programme and Strategy Sub-committee.

PM raised a common concern from the SC members on the proposed tight timetable.

Action 5: The Secretariat to send SC members reminders ahead of deadlines, including for comments on Regional Roadmaps.

Session 4: High Level Political Engagement and the Finance Ministers' Meeting

PD presented the 2020 COVIDified FMM, with a proposed date of late October or November to avoid losing momentum. He explained the needs related to content development such as adapting it to the COVID context and making Finance Ministers (FMs) see opportunities for economic recovery post COVID through sector investments. PD gave an overview of the three proposed options for discussion of the Virtual FMM format: 1) COVID Business as usual, 2) FMM Plus (partnering with other sectors) and 3) FMM Divided (entailing three regional meetings rather than one global meeting) and elaborated on each.

PD expressed the HLPDWG recommendation to conduct option 3 of Regional FMMs with an additional recommendation to explore the possibility to also integrate the health sector as in option 2. CTA supported option 3 and mentioned she would then like SWA to bring the results of the regional meetings to a global event, particularly given SWA's nature to connect the national, regional and global dimensions.

One issue raised by ND was on why the FMMs were being organised, to which PD replied that FMs are under a very strong pressure to address the crisis and it will be essential to have an FMM to demonstrate the potential and the importance of WASH in this context. Concerns were then raised by other SC members on the capacity of the Secretariat to organize these meetings.

GH pointed out that among the positive factors of option 3 are the languages, the time zones, the ability of countries to relate to each other's issues and the ability to engage with the regional development banks, which also supports SWA's intention to act more at regional level.

PM summarized the SC members' opinions as reflecting support for option 3 with a side preference of option 2. A poll was then conducted with a result of 88% positive responses for option 3, 30% also suggested to look for other partners such as CABRI in Africa, CAF, CODIA for LAC, KFW and others.

On another note, AS explained that based on a suggestion by the HLPDWG, the Secretariat applied for an event within the HLPF on July 8, which was accepted and is already being prepared. The title of the event is Accountability for the elimination of inequalities in the water, sanitation, and hygiene COVID-19 response.

Decision 4: FMM

The Steering Committee agrees to adopt the High-Level Political Dialogue's (HLPDWG) recommendation of exploring Option #3 of having three regional FMMs as presented in document #4.1 in combination with Option #2 which is linking the FMM with another sector (namely health) whenever possible.

The SC asks the HLPDWG to proceed with planning the FMM according to this format together with the Secretariat, and to report back on progress in the virtual SC meeting of September 2020.

Session 5: The Mutual Accountability Mechanism

VR gave an overview of the MAM current status, of the MAM 2020 expectations and elaborated on which of these expectations were met.

SC members were given the opportunity to discuss what can be done to strengthen the MAM, in their capacity as SC members and as SWA partners. The following actions that could be undertaken by SC members were identified: look for further opportunities to speak about the MAM in the meetings at national, regional and global level; further use constituency structures; be MAM champions; understand the database better; encourage more of the partners to make commitments and encourage those who have made commitments to report; share the experiences and results of the MAM to enable more understanding; have engagement from all constituencies and further collaborate within constituencies. The following actions that could be undertaken by SWA partners were identified: bring the finance related commitments into the FMM; support the processes at country level and play different roles in convening country review groups; make commitments and report on them.

VR thanked the SC and invited everyone to continue to think about the questions discussed and to share with her and the Secretariat any input or question.

Action 6: The Secretariat to propose a call with the ESA constituency to further discuss its MAM engagement and support.

Session 6: Budget and Fundraising Update

JK gave a presentation on the Secretariat's 2020 workplan and budget, giving an overview of the grants, the necessary 2020 Budget revisions, the expenditure status and the staff costs summary for 2020 and estimated HR costs. JK also informed the SC that the Trust Account is now in operation. He stated that the overall fund utilization rate for the SWA secretariat is 86% across all grants.

CTA presented the funding outlook, pointing out that the Secretariat is negotiating with existing donors to conclude multi-year partnerships in order to ensure predictability and allow for long-term planning. She then walked the SC through the situation with all current donors and on the ongoing negotiations. CTA presented the SWOT analysis of the 2020-2021 funding outlook.

JK explained the proposed budget ask, which is to maintain the budget level of \$5.5M budget approved during the SC December 2019 and to reprogram the total of \$560K to cover activities related to the new Objective 3 and to the COVID-19 response. He gave a detailed summary of the proposed budget revisions. Following the budget revisions JK presented the Operational Budget versus the Expenditure Status as of May 31, 2020. JK then concluded by presenting the Staff Costs.

PVM pointed out the importance for the reallocation of the funding to still be fitted under the original objectives, which the organization committed to. JK agreed and confirmed.

Decision 5: Budget

The Steering Committee (SC) approves the updated budget and workplan for June-December 2020. It applauds the Secretariat for the additional and ground-breaking COVID-19 related work in the last months and notes with some concern the increased workload of the Secretariat. It therefore strongly encourages the Secretariat to further prioritize, reduce or postpone activities in the workplan as it sees fit, where feasible in consultation with the EOC.

The SC also asks the Secretariat to include the Work Group Budgets in future budget reports.

Session 7: New Partner Applications

Regarding the new partner applications, JK reported that, after undertaking due diligence with the support of the constituencies, the Secretariat has recommendations on what potential partners the SC should accept. JK guided the SC over the different new applicants from the four constituencies and pointed out the organizations which would need to provide further information as they currently did not meet the criteria for approval.

Given that some SC members raised concerns over the new partner review process, JK reminded the different steps of the due diligence. CTA emphasized that the due diligence process and steps have been first approved by the SC. HC also explained the way that the CSO applications are addressed. LF confirmed that the Secretariat has been very diligent in reviewing the admission process of CSOs, which was approved in Berlin in 2019.

PM emphasized that SC members need to flag any issue ahead of the SC meeting rather than during the meeting, as all applications are made available two weeks ahead of the meeting. As concerns were mainly raised on the CSOs applicants, these will be put on hold and discussed separately.

Decision 6: New Partners

The Steering Committee approves the suggested recommendations on accepting new partners under the ESA, Private Sector and R&L constituencies according to what was presented in the note on New Partner Applications #7.1 and asks the Secretariat to take the necessary steps to welcome them to the partnership and add them as partners to the website.

The SC asks the Secretariat to circulate the decision on CSO partner applications for further deliberation electronically with a deadline for a no objection vote to follow.

Action 7: The Secretariat to discuss further with the R&L constituency the appropriate constituency where the applicant Outline India, should be approved in.

Action 8: The Secretariat to share the rules for due diligence for accepting new partners that the SC approved in June 2019 with CSO SC representatives in the SC and to organize a call on the issue.

Session 9: AOB

PM informed the SC that LF will be on maternity leave for one year and that in the meantime, the constituency agreed that she will be replaced by the director of WIN, Barbara Schreiner. He asked if there were any objections for Barbara to take LF's position as GFSC Chair and there was no objection.

PM then confirmed that the date of the virtual SC will be September 23, 2020 and all documents will be submitted on September 9, 2020

CTA reminded the SC of the elections process. She explained that the guiding document with the full timeline of the upcoming SC election was approved at the March 2020 SC meeting. CTA then mentioned the main dates starting with constituencies requiring support from the Secretariat with organizing their elections by August 1, to results being announced by October 5.

MZH asked to have further support for the CSO constituency during the election process. CTA explained that the Secretariat has a constant sense of frustration for not having enough capacity to support constituencies enough, therefore it is working on fundraising to bring more capacity. She also pointed out that the CSO constituency has support versus some of the other constituencies, which have

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none. She also underlined that it is Heloise Chicou, from the Secretariat, who is giving support to the CSO constituency.

ND proposed that the Governance Sub-Committee works with the Secretariat to examine the current constituency structure and creates a new constituency which would include public and private utilities, as well as regulators. He proposed to prepare and submit a proposal at the SC September meeting so that by December, the constituency can be created. It was agreed that ND may go ahead with this idea.

CTA switched her audio off for this portion of the meeting.

PM informed the SC that the role of the CEO and the level of seniority, currently D1, is being examined and there is interest to elevate that position to a D2 to eventually upgrade it to an ASG position, as it would give a considerable added weight within the UN. PM announced that a proposal will be prepared and presented. ND and LF mentioned the SC will need to study this proposal before making any judgement. LF asked to include support costs in the proposal.

Decision 7: New GFSC Chair

The Steering Committee approves the replacement of Lotte Feuerstein by Barbara Schreiner as GFSC Chair starting August when LF goes on maternity leave.

Decision 8: Next SC meeting

The Steering Committee decides that the next SC meeting shall take place on September 23, 2020 in a virtual format.

Decision 9: Research on New Constituency for utilities and regulators

The Steering Committee agrees that the GFSC shall examine the current constituency structure and work under the leadership of its co-chair to prepare and submit a proposal at the September SC meeting for the possible creation a new constituency which would include public and private utilities, as well as regulators. This proposal would include a plan to enable the creation of such a constituency by December.